

S E C R E T

The Director of Central Intelligence
Washington, D.C. 20505

National Intelligence Council

NIC #410-84
1 February 1984

MEMORANDUM FOR: Deputy Director of Central Intelligence
 VIA : Chairman, National Intelligence Council
 FROM : David Y. McManis
 National Intelligence Officer for Warning
 SUBJECT : Community Budgeting and Programming in
 Support of Intelligence Warning Centers

1. The National Foreign Intelligence Program provides good coverage of numerous targets and provides the structured rationale for the priority system. However, we are generally less thorough in programming requirements that connect and relate the various Intelligence and Operations Centers in the Washington area that serve to bring that information, collected at great cost, to the attention of decision making levels of government. We believe it is a community responsibility to provide for the effective interaction of these centers and incumbent on us to do the long-term planning for a cost-effective program.

2. One approach to this challenge is to establish a budget program category -- "Warning Intelligence Support to Decision Making" in DCI guidance. Another way would be to include similar language in the next DCI Guidance, but disperse individual budget items in other related categories such as "Support Infrastructure." We recommend the first option.

3. There are five projects of immediate concern. They are Intelligence-Operations Center Training, the NOIWON upgrade, a high-speed Imagery Dissemination System upgrade, a WASHFAX upgrade, and application of EXPERT systems to warning analysis.

4. A related project is [redacted] whose interconnection with all key Intelligence-Operations nodes will make it a primary element in intelligence support to crisis management and decision making. The Intelligence

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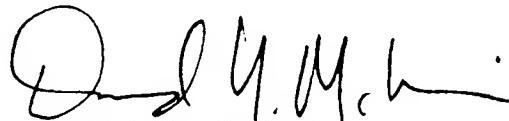
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Community can provide management oversight through the budget process and ensure that effective intelligence support is provided to the President without unnecessary distortion of intelligence organizations, procedures, or products.

5. If you agree with this general proposal, we will work with [redacted] to prepare a coordinated input to the draft DCI guidance.

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